



Professional Practice (PPRC) 651

Architectural Practice in Management (Revision 1)

Status:

Replaced with new revision, see the [course listing](#) for the current revision.

Delivery mode:

[Individualized study online](#). Delivered via Brightspace.

Credits:

3

Area of study:

Architecture

Prerequisites:

Enrolment in the Graduate Diploma - Architecture (GD Arch) program or referral from the Canadian Architectural Certification Board (CACB) for individuals with a professional degree in architecture from a university outside Canada.

Precluded:

[ARCH 655](#)

Faculty:

[Faculty of Science and Technology](#)

Notes:

For those students interested in pursuing a career as a registered architect, this course contributes to the [RAIC Syllabus Diploma](#).

Credit may be transferred for previous work considered equivalent.

Overview

Professional Practice 651: Architectural Practice in Management integrates the study of management practice within the context of architecture as a profession. This course provides the necessary skill sets that architects use in the development of a successful practice. It challenges the graduate student to consider management practice issues that architects must consider and promotes strategic evaluation of project design and process.

Outline

- Unit 1: Getting Work
- Unit 2: Managing the Work
- Unit 3: Architectural Fees and Services
- Unit 4: Project Management and Integrated Project Delivery
- Unit 5: Construction Project Delivery
- Unit 6: Predesign Services
- Unit 7: Design Services
- Unit 8: Construction Procurement
- Unit 9: Office-Based Construction Administration
- Unit 10: Field-Based Construction Administration

Learning outcomes

Upon successful completion of this course, the student should be able to

- apply various management techniques to the successful operation of an architecture practice, including marketing, financial planning and accounting, risk management, and quality management.
- determine appropriate fees for a specific project and prepare client-architect agreements.
- manage architecture projects properly and efficiently from predesign to takeover and commissioning.
- administer construction contracts.

Evaluation

To **receive credit** [↗](#) for PPRC 651, you must achieve a course composite grade of at least 67%, including a grade of at least 50% on the final project (Assignment 5). You must also complete all five assignments.

Note: Students who wish to be certified by the CACB must achieve and maintain a final grade point average of at least 2.3.

The weighting of the composite grade is as follows:

Activity	Weight
Assignment 1: Finding and Managing Work	20%
Assignment 2: Project Management and Delivery	20%
Assignment 3: Services and Procurement	20%
Assignment 4: Construction Administration	20%
Assignment 5: Final Project	20%
Total	100%

You must visit a construction site as part of an assignment in this course, and your safety is of paramount importance. To



complete Assignment 4, you must document information about a construction site. It is recommended that you do this **from outside the perimeter** of the site itself; **you are NOT required to enter the actual work site** to obtain pictures of the construction work. However, if you receive permission to enter the site and choose to do so, please understand that you **enter it at your own risk and are entirely responsible for your own safety**. Athabasca University does NOT have insurance coverage for accidents that might occur during visits to construction sites.

Materials

Digital course materials

Links to the following course materials will be made available in the course:

Royal Architectural Institute of Canada. (2020). *Canadian handbook of practice for architects* (3rd ed.). <https://chop.raic.ca/>

Important links

- › [RAIC Centre for Architecture](#)
- › [Graduate Diploma in Architecture](#)
- › [Courses](#)
- › [Fees and Funding](#)

Athabasca University reserves the right to amend course outlines occasionally and without notice. Courses offered by other delivery modes may vary from their individualized study counterparts.

Opened in Revision 1, July 15, 2025

Updated March 10, 2026